

Annual Report



March, 2009



Regional
Economic
Development
Boards

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Introduction

The following report outlines the operational activities of the Nordic Economic Development Corporation from April 1st, 2008 to March 31st, 2009.

As is evident from the report, this has been an eventful and busy year. Staff and directors have been quite active in guiding the development and the completion of the initiatives outlined in the Statement of Work and the three-year Strategic Economic Plan.

The challenges of fostering community economic development in this region cannot be underestimated, especially in these uncertain times. However, we believe that with continued commitment from the board, and our partners and stakeholders to develop a diversified, broad based economy and a strong entrepreneurial spirit, these challenges will, over time, be reduced.

With this being the first year of the new SEP, the board is pleased with the progress of action items contained with the plan. Drastic changes have occurred economically worldwide which affects goals and objectives contained in the SEP, even in our rural regions. It is a living and working document and it can be adjusted accordingly to reflect the various changes in the economic climate in which we find ourselves.

Statement of Work 2008-2009

Zone 6 – Nordic Regional Economic Development Corporation

Nordic Economic Development Corporation will continue to undertake, implement and complete the following initiatives where appropriate as identified in their work plan and business plan. The Board will partner with the appropriate stakeholders: industry, community, residents, development associations, governments (municipal, provincial and federal), educational institutions and volunteers. Depending on the initiative undertaken, the Board will provide support in several other capacities.

1. Develop and coordinate the implementation of a strategic economic plan (SEP) in the zone supported by an integrated business plan.
2. Develop a strong partnership with municipalities in the zone that incorporates the strategies and priorities of municipalities in the economic planning process.
3. Develop partnerships in planning and implementation with Chambers of Commerce, Industry Associations, labour organizations, post secondary institutions, CBDCs, and other zones that advance and support the economic and entrepreneurial environment of a zone.
4. Undertake capacity building and provide support to stakeholders to strengthen the economic environment of the zone.
5. Coordinate and facilitate linkages with federal/provincial/municipal government departments and agencies in support of the strategic economic plan.

The overall objective of these initiatives is to strengthen the economic environment of the Zone.

Transportation

1. **Coordinate a partnership with the Department of Transportation and Works through the Northern Peninsula/Southern Labrador Working Group to develop improved highway signage.**
 - Investigate Provincial and Federal highway guidelines and policies.
 - Distribute guidelines and policies to partners.
 - ✓ Guidelines and policies were investigated, compiled, and condensed into a small package and distributed to partners as planned.
 - ✓ There may be some possible changes in the guidelines and policies of signage on the horizon with the introduction of Tourism Oriented Directional Signage (TODS) model. Nordic staff attended and provided input at the public highway signage session.

2. Coordinate the investigation of services and infrastructure improvements of the St. Anthony Regional Airport.

- Review previous developments and identify necessary improvements for future development.
- Develop an action plan to move forward.
 - ✓ Previous reports and developments have been reviewed and discussed with stakeholders.
 - ✓ Transport Canada which owns and operates the airport has currently approved a review and design of and/or renovations to the airport for enhanced security services, etc.
 - ✓ At the present time, there are no plans to extend on the runway. There would have to be at least a dozen or more jets landing in a month that would validate a business model for such an extension. Considering current traffic numbers and the recent review stemming from previous work done in 2001 they felt no need to proceed with any action plan to move forward at this time.

3. Provide support for a study to identify opportunities for the Great Northern Peninsula resulting from the completion of the Trans Labrador/Quebec North Shore Highways.

- Select a consultant based on the Terms of Reference.
- Assist working group to implement recommendations in the study.
- Promote results of study to business community.
 - ✓ After much due diligence and planning, all five zones agreed to revise and submit a final Terms of Reference for funding consideration.
 - ✓ A Request for Proposals has been advertised and several interested consultants have shown interest in the proposed work.
 - ✓ The group received two submissions, which will be reviewed in the near future.

Natural Resources**1. Work with forest industry stakeholders to diversify and sustain industry.**

- Coordinate a planning session with all stakeholders including Western Model Forest to identify new opportunities.
 - ✓ The Northern Peninsula Forest Resources Association (Nordic represented on the Assoc.) met with the consultant who developed the Wood Pellet Feasibility Study and provided information as requested.
 - ✓ Nordic organized a Forestry Forum which was held on June 19, 2008 in Plum Point, NL. This was done in partnership with the Western Model Forest Newfoundland & Labrador, Nordic and Red Ochre.
 - ✓ All forestry stakeholders were invited to attend with excellent representation from the various stakeholders in the region. Participants included government officials, resource people and business owners that are directly involved in the forestry industry in some capacity. Presentations identified new opportunities with traditional and non-traditional forest products.
 - ✓ As a result, Nordic has partnered with the Western Model Forest, Humber Economic Development Board and the Red Ochre Regional Board to move forward with the Local Communities Networks. The mandate was to develop work plans that will focus on forest initiatives/usages in each area.
 - ✓ The Forest Communities Program will provide the funding needed to assist with the collaboration and support to initiate the LCN's.

- ✓ Proposals were developed and submitted to Service Canada and the Rural Secretariat of Canada to assist with the hiring of coordinators and other related activities. Approvals were received and the partnerships are moving forward as planned.
 - ✓ Opportunities that were previously identified at the Forestry Forum in June will receive further attention and are part of the workplans for the LCN coordinators.
 - ✓ Along with the identified partners, Nordic is also assisting and participating in the biophysical inventory of the Northern Peninsula and White Bay South. The inventory of biophysical resources will be mapped and presented in map form for each region.
- 2. Coordinate a meeting with Federation of Cooperatives Newfoundland and Labrador, and all other stakeholders to investigate establishing a Pelagic Cooperative for White Bay Central region.**
- ✓ Nordic staff attended the Newfoundland and Labrador Federation of Cooperatives Conference and AGM on October 3rd & 4th, 2008 in Clarenville to further investigate the possible organization of a Coop for the WBC area.
 - ✓ In consultation with DFA on the possibility of such a venture in the area, it was learned that this particular region already has two (2) active licenses and at the time another application was under review. Last fall, the provincial acting Minister of Fisheries declined the application that was under review and transferred an existing crab license to a local seafood processing company. With this addition to the licenses already, and with much due diligence, the initiative lacks viability at this point in time.
- 3. Coordinate a meeting with all interested stakeholders to investigate the potential for the development of a salmon and/or arctic char hatchery in the Cook's Harbour area.**
- ✓ Meetings have been coordinated and potential leads have been investigated.
 - ✓ Contact was made with potential companies regarding interest, but there seems to be none at this time. This received much due diligence to ensure that all aspects were looked at in the development of a hatchery in the region.
- 4. Coordinate a meeting with the Fur Breeders Association Newfoundland and Labrador and the Department of Natural Resources to determine fur farming opportunities in Zone six.**
- ✓ Nordic partnered with the Dept. of Natural Resources, the Fur Breeders Association, CBDC Nortip, NPBN, INTRD, and ACOA to organize a Fur Farming Opportunities Session that was held in February.
 - ✓ Presentations were given by these organizations with information on the opportunities and the funding options available to entrepreneurs.
 - ✓ Some challenges and constraints were identified such as feed price due to transportation cost, lack of trained management, animal rights groups, farming supplies, farm sites and adequate financing.
 - ✓ Training for those wishing to become fur farmers was noted as a must. A Fur Training Program in partnership with the CNA is being developed for this coming Spring.
 - ✓ North American Fur Auction Sale Results for Feb 2009 were also discussed.

- 5. Coordinate a meeting with interested stakeholders to determine, if there is interest in developing an Anaerobic Digestion facility.**
 - Identify potential partners and available funding.
 - ✓ Nordic was part of a team that investigated the possibilities surrounding this initiative, but was unsuccessful in garnering support. The larger idea seemed to be too costly for available funding, and as a result a smaller pilot project was considered. But to date none of these have gained financial support.

- 6. Review remaining recommendations in the Fisheries Task Force Report.**
 - Continue to facilitate meeting with Task Force Committee.
 - ✓ The last task force meeting that was held on September 11, 2008 indicated that the Fisheries Task Force Report had completed what it was created to do and was very successful in highlighting issues on the Great Northern Peninsula. The committee also noted a good year for most fishers in the region and only noted gas prices as an issue at the time. Based on this evaluation, this committee seems to have completed all tasks outlined.
 - ✓ Nordic's Natural Resources Committee will continue to highlight any upcoming fisheries issues in the region.

- 7. Continue to work with ICZM and CURRA.**
 - ✓ The ICZM has finalized its workplan for the next three years.
 - ✓ The ICZM also hired, through Red Ochre, a temporary coordinator to oversee the delivery of community sessions around marine mapping of the ICZM zone which includes the western section of the Nordic Zone.
 - ✓ Three Marine Mapping Sessions were scheduled for the Nordic region in Flower's Cove, Raleigh and Cook's Harbour in late February and early March. These sessions identified significant marine areas with high biodiversity on the GNP.
 - ✓ The Save Our Char Committee has been working very hard to get their recovery plan in place as soon as possible. DFO has approved an underwater camera system for fish stock counting and there may be no need for a counting fence.
 - ✓ Nordic has also agreed to use its website for a section on the SOCC and will continue to help with public relations activities for the group.
 - ✓ Nordic remains involved with CURRA through research work being completed for the SOC Committee. This includes consultation with Dr. Barbara Neis of CURRA and other officials at Memorial University.
 - ✓ CURRA provided consultation and support for a program that SOCC launched this past summer for the collection of Arctic Char heads for analysis. These heads were collected by DFO and are currently undergoing analysis in labs at MUN in St. John's.
 - ✓ CURRA remains an active partner in the recovery plans of the Save Our Char Committee and are very intrigued to see the results of the current heads analysis being completed and any future research to be completed around the Arctic Char species at Western Brook & Pistolet Bay.

Tourism

1. Continue to assist in the development of the Burnt Cape Integrated Community Centre.

- Work with local stakeholders to ensure outstanding issues are resolved.
 - ✓ Nordic has worked with stakeholders throughout the year to complete details for the business plan for the Centre development and the application is pending funding approval.
 - ✓ It is hoped by the Burnt Cape Steering Committee that tenders will commence this spring.

2. Continue to provide support to the International Appalachian Trail in the region and assist with the planning of their 2008 AGM which will take place in Zone six.

- ✓ Staff assisted in coordinating a meeting of the IATNL in June which was held in zone six.
- ✓ The AGM did not take place in Zone 6 this year, due to some challenges around accessing employees. It is the policy of the organization to hold the AGM in the location that a new trail is opening.
- ✓ Nordic initiated contact between the IAT and the FSHS to begin once again to attempt to have trail work completed in the Conche-Croque region in 2009.
- ✓ Nordic's EDO is an ex-officio member of IATNL and will remain active with the group as needed. Work will continue to ensure proposed trail work for the region is completed.

3. Promote and develop new products with the French Shore Historical Society, GNP Crafts, Burnt Cape, Limestone Barrens, NPEHC and assist with developing action plans.

- ✓ Nordic has partnered with INTRD & ACOA to assist the French Shore Historical Society and Grenfell Historical Society to develop marketing plans as an action plan for future product development.
- ✓ To date marketing plans have been drafted, but not finalized.
- ✓ The Limestone Barrens Working Group has held several meetings in the zone six region with assistance from staff. Product Development Sessions were also held surrounding the Limestone Barrens Resources.
- ✓ Staff also assisted in the creation of a PowerPoint Presentation that will be used by the Limestone Group in the promotion of its work.
- ✓ The Northern Peninsula East Heritage Committee has also had very active year. The committee through its regular meetings has identified events that will take place over the next three years in the area.
- ✓ Through its members the group has been utilized in using local skills to assist in the development of signage and interpretation panels, i.e layout, text, pics, for projects such as the Armistice Park, the Underground Salmon Pool and the Natural Heritage Resource Centre in Roddickton.
- ✓ The group also initiated a tour of these attractions with representatives from the Dept. of Tourism, ACOA and INTRD. The tour highlighted the recent developments in the region and what needs to be done by the way of promotion and marketing in partnership with other attractions in the area.
- ✓ The group is very much in sync with developing and building on local skills that will in the future enable non-profits and other organizations to be able to avail of these services at reasonable costs.

- ✓ Members along with other organizations participated in an Adobe Photoshop Workshop that will enhance skills around photography. Again, another local skill building initiative that was very successful. Members also initiated a session with the province's Craft Product Development Officer that was very informative.
 - ✓ Applications have also been made to funding partners to avail of GMIST Edge of the Wedge training in April. Some members of the group will be attending the training along with other participants that represent other attractions in the zone.
- 4. Meet with VTTA to determine current status of organization and provide assistance with a go forward strategy.**
- ✓ Nordic has partnered with VTTA as part of the Iceberg Festival 2009 Committee. The festival has been planned for June 12th-21st, 2009. Further details such as a schedule, sponsors, etc will be worked out in the near future.
 - ✓ This is one of four festivals being promoted by Western DMO this year as part of a pilot project for festival development.
 - ✓ Nordic also worked with Red Ochre to collect tourism stats in a regional report that the VTTA will use for further product development.
- 5. Continue to work with the Town of Roddickton to support and guide the construction and development of the Natural Heritage Resource Center.**
- ✓ Construction of the Centre began in May and was completed in November, with the council offices of the Town of Roddickton being relocated at that time.
 - ✓ During the past year, Nordic has been actively participating as a member of the advisory committee in review of the construction phases, interpretation, signage, and other details surrounding the development.
 - ✓ Staff also developed a proposal seeking additional funding for completion of trail/site development around the Centre.
- 6. Facilitate a meeting with the Straits Development Association, Flowers Island Committee and other interested stakeholders to develop lighthouse and other attractions in the area.**
- ✓ Meetings have been held with SDA and the Flower's Island Committee to discuss future needs to complete the Flower's Island site for visitors.
 - ✓ Staff has provided the SDA with all documents that were developed in relation to the Flower's Island site.
 - ✓ The applications for funding have been made by the SDA.

Business Development

- 1. Continue the delivery of Business Retention and Expansion Initiatives for zone 6.**
- Initiate meeting with working group to develop a plan for shared engineering services for region.
 - Determine needs of the business community; human resources, professional services, daycare services etc.
 - ✓ A meeting was held in April with a number of participants from the business community in attendance. Obstacles to business development/sustainability were identified, out of which action plans were developed and assigned to organizations in attendance.

- ✓ Nordic took on the challenge of investigating concerns surrounding daycare services in the Straits area. A survey was developed and distributed via mail, fax and email to parents/guardians and the Family Resource Centre with excellent feedback received and compiled.
- ✓ The GNPJC was to inquire if there was an appetite in the region for shared engineering services among the municipalities. Through repeated contact with the GNPJC there has been no update to this initiative citing changes in the executive of the council.
- ✓ Business Services Questionnaires were drafted and feedback received from the business re: questions, etc. The questionnaire was distributed and based on those received it seems that the business community would avail of professional services in this region if they seemed to be trustworthy, reputable services. However, with responses received to date it seems to be that many businesses have established relationships with professional servicing companies i.e. accountants, lawyers, business tax specialists, in cities such as Corner Brook. Full assessment is pending the receipt of additional questionnaires.
- ✓ All identified initiatives of the BR&E plan for Zone 6 have been addressed as planned.

2. Continue to provide support to the project team in developing terms of references and capacity building.

- ✓ Two terms of reference have been completed by Nordic staff as part of the project team. One around green technology and another around education development.
- ✓ Funding options for both have been explored, but neither terms of reference has moved forward for funding at this time.
- ✓ Further activities are pending a review of the project team's mandate.

3. Coordinate a planning session to identify investment opportunities in the region to support resource based industries.

- ✓ This has been completed through sessions such as the Open Markets Expo, the Supplier Development Session, and the Fur Farming Opportunities Session.
- ✓ Some of the opportunities highlighted were: expanding existing businesses into the export market, the possibility of pellet exporting, better fishery exports, selling on eBay as small businesses way of exporting on a smaller scale and then leading into the background, future and steps to be taking to access export markets. Information on exporting and markets was presented by NATI, DFAIT, CME & funding options by BDC.
- ✓ The Supplier Development Initiative Session in Plum Point on November 27, 2008 also identified opportunities for businesses in the region.
- ✓ Some of the opportunities identified at the SDI session were mostly around providing product and services to provincial and federal government departments... "Selling to the public sector". It included an overview of the Government Purchasing Agency (GPA), in which most tenders are advertised, but also noted that sometimes departments themselves buy products and services with smaller budgets. This can range from construction tenders, road work, building leases, office furniture, office supplies, and car and meeting space rentals. Businesses at the session also heard from NL Hydro which always tries to purchase needed items locally whenever possible. Public Works and Government Services Canada also noted that federal government departments and agencies are also looking to buy locally in the regions they are located.

- ✓ These all present investment opportunities for small businesses and often support resource based industry (ie. Furniture making, wood pellets, etc).
- ✓ The Fur Farming Opportunities session was also another event that was held in which financing options were highlighted as well as the opportunities that exist in the industry.

Education and Employment

1. **Assist the College of the North Atlantic with promotion of research and development at the St. Anthony Campus.**
 - Provide support to CNA to identify required research for development of new opportunities.
 - ✓ Nordic fully supported the College's efforts (member of committee) to attempt to garner support for the research and development component at the campus.
 - ✓ Member of the committee in the development and support of the Hunter /Fisher/Guide Training Program.
2. **Review the existing labour market and identify future job opportunities for the area.**
 - Organize a regional employment and education forum for the area to provide information on future jobs.
 - ✓ The Education and Employment Steering Committee was formed consisting of members from CERC, HRL&E, Western School Board, CNA, Rural Secretariat and Service Canada. Members provided feedback on the draft proposal to source funding to hire an Education & Employment Officer to complete the objectives set out by the committee.
 - ✓ Application has been made to Service Canada and is pending approval.
3. **Coordinate a meeting with CNA and other stakeholders to identify training needs required for existing business community.**
 - Pending outcome of the above, provide assistance to the CNA to offer courses for the training needs identified.
 - ✓ A CNA representative is part of Nordic's Education and Employment Steering Committee that will guide the work to be completed by the Education and Employment Officer.

Additional Activities:

Deep Cove Development:

- ✓ Nordic has been working with the Town of Anchor Point, the Anchor Point Heritage Committee, Deep Cove Ski Club and INTRD as part of the Deep Cove Steering Committee.
- ✓ This committee was formed to oversee further development of the Deep Cove Winterhousing Historic Site and the Deep Cove Ski Club together.
- ✓ The committee met several times, including a familiarization tour of the sites, to see what needed to be done to bring both Deep Cove sites to its full potential. Much development has already been done and this last attempt was to be the final phase of development for both sites.

- ✓ Straits Development Association was the initial developer of the Deep Cove Historic Site, but they were willing to provide a letter noting their support for the Town of Anchor Point being the proponent. The committee saw that they were in a much better financial situation and would be the best proponent for this final phase of development, which would also include the ski trails.
- ✓ In the process of completing details and sourcing documents over land ownership of the historic site, SDA decided that they would pursue the development of the historic site themselves. Nordic will continue to work with the committee to seek further direction.

Underground Salmon Pool

- ✓ Nordic staff has been working with White Bay Central Development Association to complete the development at the Underground Salmon Pool site.
- ✓ The proposal was approved this past summer and the majority of the work has been completed as planned.
- ✓ Nordic staff is also helping in the development of the signage required for the site. This includes signs for all trails, which now have all been named including the newly installed Bailey bridge. This signage will be completed in the near future and will be installed this spring.

Raleigh Historical Society

- ✓ Nordic was recently approached in January 2009 by Raleigh Historical Society for assistance with proposals for some current initiatives.
- ✓ These proposals include an Event Coordinator for Come Home Year Celebrations in the summer of 2009, renovations to the Arch Taylor Property and research work to be completed under a program called the Targeted Initiative for Older Workers which targets those aged 55 and older.
- ✓ Nordic staff has worked with RHS to complete the initial proposal for an Event Coordinator under Service Canada JCP funding.

Funding Options Booklet

- ✓ Completed, printed and distributed to stakeholders in the region and added to NEDC's website.

Proposal Writing Sessions

- ✓ In partnership with INTRD, Nordic staff assisted in the development and delivery of Proposal Writing sessions. These sessions were held in the three sub-zones to assist non-profit organizations, business, municipalities, and others to learn and/or provide a refresher course on the components of proposal. These sessions were very successful and there are plans to hold

Project Management Sessions in March to coincide with the Proposal Writing Sessions.

Town of Flower's Cove

- ✓ Staff has also worked with the Town of Flower's Cove to develop proposals to source funding to further enhance and develop the various significant sites around the Town. There are a number of specific enhancements and developments that would require completion before the sites and proposed driving tour could be further marketed to tourist clientele.

Development Alliance of Western Newfoundland

- ✓ DAWN consists of the five western REDB's, zones 6-10. In October Nordic hosted the caucus meeting in St. Anthony, and Marine & Mountain Zone Corporation were the hosts for the meeting in Port aux Basques in January.

NLREDA

- ✓ NEDC continues to correspond with and participates in the provincial association. Board members attended the Pan Provincial meeting in St. John's this past year.

Management and Operations

1. **Adhere to governance policy/by-laws as approved to ensure consistency with transparency, inclusiveness, stakeholder engagement and accountability.**
 - ✓ Revised Policy & Procedures Manual adopted March 20, 2008. Revisions were made as per item 6.
2. **Facilitate meetings with regional stakeholders identified in the SEP implementation items and verify their support of their proposed role.**
 - ✓ Stakeholders are engaged as per identified roles, and support remains constant for initiatives specific to sector.
3. **In cooperation with ACOA and INTRD complete a review of the zonal process and its mandate for the board of directors, staff and stakeholders.**
 - ✓ This particular item has been discussed on a regular basis at DAWN meetings over the past year, and updates are provided by the boards and the funding partners.

4. **The Nordic Staff and Executive will meet quarterly with staff from ACOA and INTRD to review quarterly activities and to ensure targets are achieved. Also to provide any necessary updates of other activities or new business arising since renewal meeting.**

- ✓ Renewal Meeting, May 8th, 2008
- ✓ Quarterly Meeting, September 11th, 2008
- ✓ Quarterly Meeting, January 6th, 2009

5. **Identify new committees and working groups which reflect SEP and annual IBP priorities and develop a terms reference for each committee and working group.**

- ✓ The Education & Employment Steering Committee was formed (refer to the “Education & Employment” section, item 2) and will follow guidelines specific to NEDC’s Policy and Procedures Manual.

6. **Review and revise the Policy and Procedures Manual on a regular to ensure it reflects current activities. Consult with NLREDA to ensure consistency of approach.**

- ✓ Section 1.3.4.3 of the Policy Manual states that “to be eligible to vote at a sub-zonal meeting, individuals must have applied for membership at least 30 days prior to the date of the election and be a resident in the sub-zone”.

Change: “Membership in the Corporation is open to any person who is a resident in the geographical boundaries of Zone Six and who has reached the age of 19 years”.

- ✓ Section 1.3.5.1 – (iv) of the Policy Manual states that “as of April 1st, 2005, any board member identified in section 1.3.5.1 (i) the term of office will not exceed two (2) consecutive terms.

Change: (iv) as of April 1st, 2005, any board member identified in section 1.3.5.1 (i) the term of office will not exceed two (2) consecutive terms (4 years) on the board. After serving 2 terms, board members will be required to take one term (2 years) off. At which time the member can once again become eligible for election.

- ✓ Section 1.3.5.1 (d) – One (1) representative appointed by the Nordic Youth Council. Youth representatives who are not of the age of majority shall have ex-officio status.

Change: “In the event that the NYC is inactive, the BoD will recruit and appoint a youth that will represent the zone.”

7. **Plan a professional development day for board members, including a Community Capacity Building (CCB) module.**

- ✓ Has not occurred due to officer changes on the Executive Committee on two separate occasions.

Communication

1. Implement the Nordic communications plan to enhance the awareness of the organization and its activities among stakeholder groups within the region.

- ✓ As outlined in NEDC's SEP for 2008-2011, Nordic as adhered to the plan for internal and external communications.
- ✓ Outside of the regular communications re: email, website, news articles, Nordic held its AGM in June at which time participants were provided with copies of the Annual Report and highlighted activities.

2. Continue to develop and distribute communication materials throughout the zone regarding activities.

- ✓ Refer to Appendix 2 (Communication Materials)

3. Promote business network concept.

- ✓ NEDC is cognizant of the benefits surrounding business partnerships and during sector meetings with the business community promotes and encourages the network concept.

4. Continue to maintain and update web site.

- ✓ Updates to the Community Profiles.
- ✓ Updates to Board of Directors on an as needed basis.
- ✓ Funding Options Booklet added.
- ✓ Strategic Economic Plan 2008-2011
- ✓ Annual Report 2008 added.
- ✓ New pictures added to photo gallery.
- ✓ Road Distance Database link.
- ✓ Calendar of Events for 2008.
- ✓ Daycare survey

5. Facilitate and coordinate an information/networking session between its Board of Directors and Nortip, and Red Ochre Regional Economic Development Corporation to identify potential partnerships and initiatives for the zone.

- ✓ Partnerships between the above organizations have been utilized and maintained through initiatives such as the Model Forest, ICZM, CURRA, Transportation, Nortip Planning Meeting, and the Fur Farming Session.

Conclusion

The past year has been a busy time for both board members and staff. Despite the challenges we have all seen and felt in the Forestry industry and the current economic crisis worldwide, it is with a positive fortitude that we continue to work towards a more stable economy. With time and effort, these challenges can also present opportunities that can assist in sustaining and growing the economy in the rural region in which we reside.

NEDC is cognizant not only of the partnerships with the funding partners, but also with its business community, and other stakeholders that provides support to each and every initiative that undertaken. Nordic's board of directors and staff extends its thanks to all of its partners for their continued support as we look forward to another year of continual engagement and growth.

On behalf of the board and staff of the Nordic Economic Development Corporation.

Janice Pilgrim
Chairperson